

**REPORT FROM THE
FINANCE AND PERSONNEL COMMITTEE**

The Finance and Personnel Committee met on Wednesday, August 30, 2017, at Middle Tennessee State University. Chairman Joey Jacobs called the meeting to order at 2:00 p.m. (CDT). Roll call was taken with the following Committee members physically present at the time of roll call: Board Chairman Steve Smith and Tony Johnston. Committee members participating telephonically were: Joey Jacobs, Darrell Freeman, Pete Delay, and J.B. Baker. Trustees Pamela Wright and Christine Karbowski joined the meeting telephonically. Also present at the meeting were Sidney A. McPhee, President; Alan Thomas, Vice President for Business and Finance; Heidi Zimmerman, University Counsel and Board Secretary; Joe Bales, Vice President for University Advancement; Bruce Petryshak, Vice President for Information Technology and Chief Information Officer; and Dr. Debra Sells, Vice President for Student Affairs and Vice Provost for Enrollment and Academic Services.

Pursuant to T.C.A. §8-44-108(c)(3), as several Committee members were participating telephonically, those Committee members were individually asked the following questions by Ms. Zimmerman: (1) "Can you hear those present in the room clearly;" and, (2) "Is anyone else present in the room with you?" The first question was responded to in the affirmative by all. All responses to the second question indicated no additional individuals present were with those Committee members. Those physically present at the meeting were asked the additional following question by Ms. Zimmerman: "Are you able to hear the Committee members present on the phone clearly?" The response was in the affirmative.

Ms. Zimmerman stated that a quorum of the Committee was not physically present but that a quorum existed with the inclusion of those members participating by telephone. In accordance with T.C.A. §8-44-108(b)(2), the necessity of proceeding with a meeting without a physical quorum required a determination by the Committee of the necessity for the meeting. Ms. Zimmerman presented the following facts to support the meeting's necessity:

(1) An agenda item concerned the presentation of a second capital outlay project for funding that must be presented to the Tennessee Higher Education Commission by September

15, 2017. This item must be approved by the Committee in order to bring the matter to the full Board of Trustees for approval at its September 12, 2017 meeting. Thus, the THEC submittal deadline necessitated the meeting;

(2) The 2017-18 Academic Year began on August 28, 2017, and a permanent Provost is needed by the University to coincide with that date as closely as possible. Dr. McPhee recommends the permanent appointment of Dr. Mark Byrnes as Provost. The Committee must accept this recommendation and forward it to the full Board for acceptance. The Board next meets on September 12, 2017; and

(3) There was not adequate time for all trustees to be physically present for the meeting to form a quorum.

Based on the aforementioned facts, Chairman Jacobs requested a motion to determine that necessity has been established to hold this meeting. The motion was made by Board Chairman Smith and seconded by Trustee Johnston. Committee Chairman Jacobs requested a roll call vote on the motion. A roll call vote was taken and the motion carried unanimously. Necessity for the meeting was established and the meeting then proceeded.

Chairman Jacobs called the Committee's attention to the first item on the agenda regarding the permanent appointment of the Provost. Dr. McPhee provided a summary of Dr. Byrnes' qualifications, which included: (1) many years of service to MTSU; (2) his being a native resident of Tennessee; (3) his academic teaching and scholarship; and (4) his job performance to date as Interim Provost. Chairman Jacobs called for a motion to approve the appointment of Dr. Byrnes as Provost. The motion was made by Trustee Freeman and seconded by Trustee Johnston. Prior to a roll call vote on the motion by the Trustees, Chairman Jacobs inquired of Ms. Zimmerman if there were any regulations by the State that might impede the approval of Dr. Byrnes. Ms. Zimmerman explained that there was nothing, from State regulations, to prevent the approval. Trustee Johnston commented that Dr. Byrnes was a good choice and that faculty feedback concerning Dr. Byrnes was favorable. Board Chairman Smith called for the question on the vote. A roll call vote was taken and the motion to approve the appointment of Dr. Byrnes to the permanent position of University Provost was unanimous. See Attachment 1.

Chairman Jacobs introduced the second agenda item concerning the capital outlay construction project of the Mechatronics Engineering Building. Prior to the discussion of the second agenda item, Trustee Lindsey Weaver arrived at the meeting. Mr. Thomas provided a brief introduction on the project and explained that with the passing of the FOCUS Act and changes in the way THEC ranks capital projects, the Committee's recommendation for approval, and the full Board's approval of the recommendation, was required. Patti Miller, Assistant Vice President for Campus Planning, discussed the details of the capital project, which included: (1) the relocation of 30 faculty offices; (2) chiller-plant expansion; (3) newly constructed labs and classrooms equipped with advanced technology; (4) a plan for projected student enrollment growth in the Mechatronics and Engineering programs; and (5) integration of the new building with the Math and Sciences corridors of campus. Ms. Miller additionally discussed the \$54M cost of the project, of which \$45M is funded by the State and \$9M is provided from matched gift funds. Ms. Miller explained that building construction costs also were inflated through year 2020 at a rate of 3.5 percent annually to accommodate for inflation. The total project cost also was compared to similar types of buildings at other universities; namely, Texas A & M University and a university in Ontario, according to Ms. Miller. Chairman Jacobs called for a motion to approve submission of the capital outlay project to THEC. The motion was made by Board Chairman Smith and seconded by Trustee Freeman. Chairman Jacobs asked for discussion. Trustee Johnston commented on the high growth and demand for graduates in the fields of Mechatronics and Engineering. Dr. McPhee explained that the project was presented to the Committee quickly because THEC granted MTSU permission to submit a second project for this fiscal year and additionally agreed to help accelerate the review process of this proposal. Chairman Jacobs asked for a roll call vote on submitting the capital outlay project. The Committee members voted unanimously in support of the project and the motion carried to submit a second capital outlay project to THEC (Mechatronics Engineering Building). See Attachment 2.

The meeting adjourned at 2:31 p.m. (CDT).

Respectfully submitted,
Finance and Personnel Committee

Sidney A. McPhee

President

Middle Tennessee State University

Cope Administration Building 204


1301 East Main Street

Murfreesboro, TN 37132

o: 615-898-2622 • f: 615-898-2507



To: Mr. Steve Smith, Chairman, and Middle Tennessee State University Board of Trustees
Mr. Joey Jacobs, Committee Chairman of the Finance and Personnel Committee

From: Sidney A. McPhee
President 

Subject: Permanent Appointment of the University Provost

Date: August 16, 2017

I wish to recommend to the Board the appointment of Dr. Mark Byrnes as the permanent University Provost at Middle Tennessee State University.

Dr. Byrnes has served as the interim University Provost since April 2016, and has become an invaluable member of the executive team at MTSU. Prior to his interim appointment, Mark served nearly 30 years in the higher education, beginning his work in the classroom and progressing as a department chairman, associate dean, dean, and now interim provost. In his interim capacity, he has been instrumental in leading the academic departments including the hiring of faculty and academic administrators, ensuring the quality of our academic programs and overseeing the addition of new programs, managing the fiscal resources allocated to the Division of the Provost; as well as providing support for the offices of student success, international affairs, and institutional effectiveness. Mark is a seasoned academician and administrator and has proven himself to be critical to the University and its stability and momentum.

Dr. Mark Byrnes is a Middle Tennessee native and is well respected in this community. Dr. Byrnes was elected and served two terms on the Rutherford County Board of Education. During that time, he served as chairman for four years and vice chairman for three. He has also served as president of the Tennessee Political Science Association and of the MTSU chapters of the American Association of University Professors and the Honor Society of Phi Kappa Phi. In 1983, Mark graduated from Middle Tennessee State University with a Bachelor of Science in political science. He also holds an M.A. and Ph.D. in political science from Vanderbilt University as well as a diploma in International and Comparative Politics from the London School of Economics.

The direct appointment of Dr. Byrnes to permanent provost is essential at this time to assure continuity and momentum as the University moves forward in our efforts to increase research productivity and graduate enrollment, strengthen online and distance education courses, expand MT Engage and further develop new undergraduate programs in high demand areas. Dr. Byrnes has a proven record of success with more than 26 years of teaching, research and leadership in higher education. He is the right chief academic leader at this time for MTSU. It is for these reasons that I recommend a direct appointment of Dr. Mark Byrnes as University Provost with an annual salary of \$ 291,000.

If you have any questions or concerns please let me know.

c Dr. Marian Wilson, Assistant to the President for Institutional Equity and Compliance
Mr. Alan Thomas, Vice President for Business and Finance
Ms. Kathy Musselman, Assistant Vice President for Human Resources

MARK BYRNES

Office of the University Provost
Cope 110
Middle Tennessee State University
Murfreesboro, TN 37132
615-898-2953
mark.byrn@mtsu.edu

7251 Halls Hill Pike
Milton, TN 37118
615-542-2660 (cell)
markebyrn@gtmail.com

PROFESSIONAL EXPERIENCE

Interim University Provost, Middle Tennessee State University, May 2016-present

- Leading the Division of Academic Affairs, which serves a study body of approximately 22,000 students (thirty-eight departments and ten colleges offering more than 240 programs of study; 7 undergraduate degrees, 15 master's degrees, and 2 doctoral degrees; around 1,000 full-time faculty members and 400 staff members; provost's office staff of 17; annual budget of \$140 million)
- New initiatives include overseeing the Division during the university's transition in governance from a state-wide board to a local board, leading revision of all academic policies, streamlining the process for hiring faculty members, making sure that all classroom doors are lockable, and piloting a program to grant access to the *New York Times* to all students and faculty

Dean, College of Liberal Arts, Middle Tennessee State University, July 2011-May 2016

- Led a large and complex college (ten academic departments offering fifty undergraduate majors, six master's degrees, and two Ph.D.s, and generating one-third of the university's student credit hours; more than thirty interdisciplinary majors and minors; ten centers and programs; a dean's office staff of nineteen; 315 full-time faculty members and numerous adjunct instructors; approximately 2,900 majors and 650 degrees granted annually; annual budget of \$30 million)
- New initiatives included creating an external advisory board to promote the interests of the college, establishing new graduation "checkout" procedures to facilitate students' timely graduation, designing new position of "graduation coach," creating a Master of Arts in Liberal Arts degree, launching efforts to improve student retention, reactivating the Pi Gamma Mu social science honor society, instituting regular chairs' meetings, and managing the college with reduced resources

Interim dean, College of Liberal Arts, Middle Tennessee State University, July 2010-June 2011

Acting dean, College of Liberal Arts, Middle Tennessee State University, January 2010-June 2010

- Performed the duties of dean
- Guided the college through the discussion of a major university reorganization proposal; formed and led the college committee which produced a report on the ramifications of the proposal and crafted the college's response

Associate dean, College of Liberal Arts, Middle Tennessee State University, August 2006-December 2009

- Oversaw curriculum matters, helped develop new academic programs, dealt with student complaints, substituted for the dean in his absence, assisted in budgetary and personnel decisions, coordinated the university's legislative internship program, pursued a range of special projects (including the implementation of Scholars Day and the American Democracy Project), and performed other duties as assigned

Interim associate dean, College of Liberal Arts, Middle Tennessee State University, January 2006-July 2006

- Performed the duties of associate dean

Interim chair, Department of Political Science, Middle Tennessee State University, January-May 2005

- Performed the duties of department chair, including the process of hiring a new tenure-track faculty member, while the permanent chair was on non-instructional assignment

Professor of political science, Middle Tennessee State University, August 2001-present

Associate professor of political science, Middle Tennessee State University, August 1996-July 2001

Assistant professor of political science, Middle Tennessee State University, August 1991-July 1996

Courses taught:

- American Government and Politics (regular and honors)

- Foundations of Government (honors)
- Politics and Film
- Tennessee Government
- U.S. Presidency
- U.S. Congress
- Family Centered Community Building (with Al Gore and others)
- Special Topics: The 1996 Presidential Election
- Legislative Internship
- Public Service Internship

Assistant professor of political science (adjunct), University of the South, Sewanee, Tennessee, January-May 1993

- Course taught: U.S. Presidency

Teaching assistant in political science, Vanderbilt University, August 1987-May 1990

- Assisted in the following courses: Introduction to American Government, The American Presidency, Presidential Selection Process, American Political Thought

Research assistant, Tennessee Legislation Service, Nashville, January-May 1988

- Tracked the progress of legislation through the Tennessee General Assembly and entered information into a database; analyzed bills and their amendments

Graduate teaching assistant, Middle Tennessee State University, August 1984-May 1985

- Taught four sections of American history surveys

Legislative intern to the House Finance Committee, Tennessee General Assembly, January-May 1983

- Summarized and tracked bills, assisted legislators, worked with constituents, and did general office work

EDUCATION

Ph.D. in political science, Vanderbilt University, August 1991.

Diploma in International and Comparative Politics, London School of Economics, June 1987.

M.A. in political science, Vanderbilt University, August 1986.

Graduate work in history and political science, Middle Tennessee State University, January 1984-June 1985.

B.S. in political science, Middle Tennessee State University, May 1983. Magna cum laude.

PUBLICATIONS

Books:

Series editor for *The President's Position: Debating the Issues*. Nine volumes. Greenwood Press, 2002-2006.

James K. Polk: A Biographical Companion. ABC-CLIO, 2001.

Tennessee Government and Politics: Democracy in the Volunteer State. Co-edited with John R. Vile. Vanderbilt University Press, 1998.

Politics and Space: Image Making by NASA. Praeger, 1994.

Peer-reviewed Articles:

“The ‘Bitterest Fight’: The Tennessee General Assembly and the Nineteenth Amendment.” With Robert B. Jones. *Tennessee Historical Quarterly*, Fall 2009.

“‘Rebels never forgive’: Former President Andrew Johnson and the Senate Election of 1869.” With Robert B. Jones. *Tennessee Historical Quarterly*, Fall 2007.

“The Challenger Disaster: A Political Science Analysis.” *Mid-American Journal of Politics* (Fall 1989): 50-76.

Other Articles and Book Chapters:

“The Fourth Amendment in Film and Television” in *The Encyclopedia of the Fourth Amendment*, edited by John R. Vile and David Hudson. CQ Press, 2012.

“Political Science and Primary Sources.” *Teaching with Primary Sources across Tennessee*. MTSU Center for Historic Preservation, September 2012.

“Film” in *The Encyclopedia of the First Amendment*, edited by John R. Vile, David Hudson, and David Schultz. CQ Press, 2008.

“George Carlin” in *The Encyclopedia of the First Amendment*, edited by David Hudson, David Schultz, and John R. Vile. CQ Press, 2008.

“The President and the Bureaucracy.” (50,000 words). In *Guide to the Presidency*, 4th ed., edited by Michael Nelson. CQ Press, 2008. Also in 1st, 2nd, and 3rd editions.

“John Bragg” in *The Tennessee Encyclopedia of History and Culture*. University of Tennessee Press. <https://tennesseeencyclopedia.net>. 2009.

“William H. Frist” in *The Tennessee Encyclopedia of History and Culture*. University of Tennessee Press. <https://tennesseeencyclopedia.net>. 2009.

“Abraham Lincoln” in *Encyclopedia of American Civil Rights and Liberties*, edited by Otis H. Stephens, Jr., John M. Scheb, and Kara E. Stooksbury. Greenwood, 2006.

“Gerald R. Ford” in *The Encyclopedia of Civil Liberties in America*, edited by David Schultz and John R. Vile. M.E. Sharpe, 2005.

“Movie Treatments of Civil Liberties” in *The Encyclopedia of Civil Liberties in America*, edited by David Schultz and John R. Vile. M.E. Sharpe, 2005.

“Charles Evans Hughes” in *Great American Judges: An Encyclopedia*, edited by John R. Vile. ABC-CLIO, 2003.

“Chappaquiddick Incident” in *Dictionary of American History*, 3rd ed. Scribner’s, 2003.

“Checkers Speech” in *Dictionary of American History*, 3rd ed. Scribner’s, 2003.

“National Aeronautics and Space Administration” in *Dictionary of American History*, 3rd ed. Scribner’s, 2003.

“Martin Van Buren” in *Great American Lawyers: An Encyclopedia*, edited by John R. Vile. ABC-CLIO, 2001.

“The FBI” in *A Historical Guide to American Government*, edited by George T. Kurian. Oxford University Press, 1998.

“NASA” in *A Historical Guide to American Government*, edited by George T. Kurian. Oxford University Press, 1998.

“The Presidency and Domestic Policy” and “Lesson Plan for ‘The Presidency and Domestic Policy.’” *Magazine of History*, vol. 11, no. 4, Summer 1997.

“The Civil War Presidents: 1857-1869” in *The Presidency*. Smithmark, 1996.

“The Jacksonian Era: 1829-1857” in *The Presidency*. Smithmark, 1996.

“Tennessee Government and Politics” in *United States Government: Democracy in Action*. Glencoe/McGraw-Hill, 1995.

Other Publications:

Review of *Howard Baker: Conciliator in an Age of Crisis*, 2nd ed., by J. Lee Annis, Jr.. (Knoxville: University of Tennessee, 2007). In *Tennessee Historical Quarterly*, Spring 2009.

“Now is the Time to Build Two County Middle Schools,” Murfreesboro *Daily News Journal*, 8 March 2009.

“Domestic Needs are Being Shortchanged,” Nashville *Tennessean*, 9 September 2008, 6A.

“It’s Time to Change this Imperfection,” Nashville *Tennessean*, 21 April 2008, 6A.

Review of *Mayor Crump Don’t Like It: Machine Politics in Memphis*, by G. Wayne Dowdy (Jackson: University Press of Mississippi, 2006). In *Tennessee Historical Quarterly*, Summer 2007.

“Avoid This by Electing Leaders with Character [presidential pardon power],” Nashville *Tennessean*, 17 July 2007, 10A.

“Numbers Tell It All About the Demand [school overcrowding],” Nashville *Tennessean*, 28 February 2007, 10A.

“The Current System [electoral college] Should Be Abolished,” Nashville *Tennessean*, 29 January 2007, 8A.

Study Guide/exam bank for *On Common Ground*, telecourse on American government. With John R. Vile and David Carleton. Intelcom and McGraw-Hill, 2001.

Study Guide for *The American Democracy*, 4th ed., by Thomas E. Patterson. McGraw-Hill, 1999.

Review of *Space and the American Imagination*, by Howard E. McCurdy, in *The New England Quarterly*, December 1998.

“Today’s Politician is Allowed to Grab His Hanky,” Nashville *Tennessean*, 6 November 1996, 9A.

“Campaign ‘96 on the Web.” *Tennessee’s Business*, vol. 7, no. 3, 1996.

Review of Burton I. Kaufman, *The Presidency of James Earl Carter, Jr.*, in the *Midsouth Political Science Journal*, Autumn 1993.

Approximately eight book reviews published in *Choice*.

PRESENTATIONS

Panelist, Conference on Bridging Cultures at Community Colleges through Religious Pluralism in Tennessee, 29 July 2016.

“Liberal Arts: Still Vital and Valuable.” Murfreesboro Breakfast Rotary Club, 31 March 2016.

Moderator, AARP Candidate Forum, Murfreesboro, 11 July 2014.

“Leadership Lessons from Lincoln.” Omicron Delta Kappa Initiation, Murfreesboro, 22 November 2013.

“Civics.” Adventures in Learning (adult education group), Murfreesboro, 10 September 2012.

Panelist, “Creativity and Learning,” Tennessee Art Commission’s Create 2011 Conference, Murfreesboro, 12 July 2011.

“Civics 101.” Middle Tennessee Association of Realtors, 4 June 2010.

Moderator, League of Women Voters’ forums for candidate for state and local offices, March 2010, October 2008, October 2004, March 2004, and March 2002.

“To District or Not to District in the Boro.” Murfreesboro/Rutherford County League of Women Voters, 1 February 2010.

Roundtable on “Governing in Economic Turmoil.” Tennessee Press Association, Nashville, 5 February 2009.

“The 2008 Election Results.” Murfreesboro Kiwanis Club, 5 November 2008.

“Politics, the Presidency, and Film.” Honors Lecture, MTSU, October 2008.

“The Perils of Second-Term Presidencies.” Rutherford County Historical Society, Murfreesboro, 18 August 2008.

“Polk and Presidential Personality.” Polk’s America lecture series. James K. Polk Home, Columbia, TN, 28 August 2007.

“Crime and Film.” Honors Lecture, MTSU, February 2007.

“Assessing the 2006 Elections.” First Baptist Church Senior Citizens group, 9 November 2006.

Moderator, Forum on Health Care, Patterson Park Community Center, 19 October 2006.

Roundtable on Legislative Internship Programs. National Conference of State Legislatures Annual Meeting, Nashville, 17 August 2006.

“Political Participation.” Democracy for Rutherford County, Murfreesboro, 17 January 2006.

“Current Politics.” Franklin Noon Rotary Club, 1 December 2005.

- “America’s Two Party System.” United Way of Davidson County, Nashville, 19 March 2003.
- “The 2002 Elections.” Murfreesboro Noon Rotary Club, 22 October 2002.
- “James K. Polk.” Rutherford County Historical Society, Murfreesboro, 21 October 2002.
- “James K. Polk.” Book Talk at First United Methodist Church, 17 September 2002.
- “The 2002 Elections.” Franklin Noon Rotary Club, 12 September 2002.
- “Great American Leaders.” Linebaugh Library, Murfreesboro, 8 May 2002.
- “President Polk.” Women’s Club of Murfreesboro, 28 January 2002.
- “The Electoral College.” Murfreesboro League of Women Voters, 15 November 2001.
- “Presidential Communication.” DAR of Murfreesboro, 11 October 2001.
- “Tennesseans in the War of 1812.” Ward’s Grove Baptist Church, 29 September 2001.
- “Presidential Lying.” Madison Day Banquet, Belmont University, 30 April 2001.
- “President James K. Polk.” MTSU Faculty Research Symposium, 25 April 2001.
- “The Elections.” Franklin Kiwanis Club, 6 November 2000.
- “The Presidential Election.” Cason Lane Academy, Murfreesboro, 2 November 2000.
- “Bush vs. Gore.” Franklin Noon Rotary Club, 5 October 2000.
- “The 2000 Election.” Murfreesboro Optimist Club, 2 October 2000.
- “Abuse of Power in the White House.” Honors Lecture, MTSU, 24 April 2000.
- “Overview of Tennessee State Government.” Tennessee Municipal Clerks Conference, Nashville, 23 March 2000.
- “Tennessee in National Politics.” Murfreesboro Exchange Club, 15 February 2000.
- “Politics 2000: The Presidential Campaign.” Adventures in Learning (adult education group), Murfreesboro, 13 and 20 September 1999.
- “The 2000 Elections.” Oaklands Kiwanis Club, Murfreesboro, 15 July 1999.

Program chair. Tennessee Political Science Association Annual Meeting, Fall Creek Falls, April 1999.

“Tennessee Government and Politics.” Southern Festival of Books, Nashville, 9 October 1998. Televised on C-SPAN 2.

“An Electoral College Anomaly.” With John R. Vile. Tennessee Political Science Association Annual Meeting, Townsend, April 1998.

Chair, panel on American National Politics and Institutions. Tennessee Political Science Association Annual Meeting, Townsend, April 1998.

“The Memoirs of Cordell Hull.” Linebaugh Library, Murfreesboro, 29 March 1998.

“Tennessee’s Presidents.” Phi Kappa Phi induction ceremony, MTSU, 1 December 1997.
 “Campaign Finance.” Murfreesboro/Rutherford County League of Women Voters, 20 October 1997.

“Probing the Personal Lives of Politicians: Searching for Character or Looking for Dirt?” Honors Lecture, MTSU, September 1997.

Chair, panel on the 1996 elections. Tennessee Political Science Association Annual Meeting, Memphis, April 1997.

“Picking the President: 1996.” Honors Lecture, MTSU, February 1997.

“The Sensitive Presidency.” American Political Science Association Annual Meeting, San Francisco, September 1996.

“Political Communication.” Honors Lecture, MTSU, March 1996.

“East Africa.” Franklin Rotary Club, 12 January 1995.

“Analyzing the 1994 Elections.” McMinnville Rotary Club, 9 January 1995.

“The 1994 Elections in Tennessee.” Smyrna Rotary Club, 3 November 1994.

“Examining the Post-Convention Bounce.” American Political Science Association Annual Meeting, New York City, September 1994.

Participant, roundtable on “Reinventing Government.” Tennessee Political Science Association Annual Meeting, Fall Creek Falls State Park, April 1994.

“Public Opinion of Presidential Candidates: The Role of National Party Conventions.” Southern Political Science Association Annual Meeting, Savannah, Georgia, November 1993.

“Districting in Murfreesboro.” League of Women Voters, Murfreesboro, Tennessee, 13 October 1993.

“FDR as World War II Leader.” Adventures in Learning (adult education group), Murfreesboro, 4 October 1993.

“A Comparison of Carter and Clinton.” Tennessee Political Science Association Annual Meeting, Henry Horton State Park, April 1993.

Chair, panel on “The Presidency, the Congress, and the Supreme Court After the 1992 Elections.” Tennessee Political Science Association Annual Meeting, Henry Horton State Park, April 1993.

“Rating the Presidents.” Stones River Kiwanis Club, Murfreesboro, 4 January 1993.

“My Visit to East Africa.” La Vergne Rotary Club, 15 December 1992.

“Image Making by NASA.” Presented at the Southern Political Science Association Annual Meeting, Atlanta, Georgia, November 1992.

Participant, roundtable on “Japanese and American Politics and The Media: A Comparison.” Sponsored by the Japan Center of Tennessee, MTSU, September 1992.

Participant, roundtable on “Divided Government.” Tennessee Political Science Association Annual Meeting, Montgomery Bell State Park, April 1992.

“The Politics of NASA.” Presented at Rhodes College, Memphis, Tennessee, 23 March 1992.

“The Bill of Rights.” Stones River Kiwanis Club, Murfreesboro, 20 January 1992.

“Lobbying Effectiveness in the Tennessee General Assembly.” Southern Political Science Association Annual Meeting, Tampa, Florida, November 1991.

Discussant, “Presidential Elections” panel. American Political Science Association Annual Meeting, Washington, D.C., August 1991.

“Environmental Influences on NASA's Strategies for Winning Political Support.” Southern Political Science Association Annual Meeting, Atlanta, Georgia, November 1990.

“NASA's Strategies for Winning Political Support.” Midwest Political Science Association Annual Meeting, Chicago, Illinois, April 1990. Nominated for award for best graduate student paper at the convention.

UNIVERSITY AND PROFESSIONAL SERVICE

Member, Executive Workforce Council, *Pathways Rutherford* project, Rutherford County Chamber of Commerce, 2016.

Co-leader of study abroad trips to Israel in 2013, 2014, 2015, 2016, and 2017. Leader of study abroad trips to Britain in 1993 and Ireland in 1994.

Consultant on Tennessee politics for Japanese consulate, 1999-2016.

External reviewer of candidate for tenure and promotion at University of Alaska Anchorage, 2016.

Chair, Search Committee for Dean of University College, 2016.

MTSU Committee on General Education, ex-officio, 2012-2013, 2010-2011, 2012-2013, 2013-2014, 2014-2015, 2015-2016.

As an administrator, service on standing and ad hoc committees far too numerous to mention (or even remember, in some cases).

Coordinator, MTSU Legislative Internship Program, 1993-2015.

Duties include advertising the program, interviewing applicants, selecting and placing interns, working with legislators and legislative staff, and helping supervise interns during placement. During those years, MTSU sent from 12 to 16 students to work full-time in the Tennessee General Assembly each spring.

Member, Academic Intern Committee, State of Tennessee, various years.

Committee interviews and selects interns from a state-wide pool of applicants, and recommends intern policies to legislature.

Delegate to the Tennessee Completion Academy, Spring 2012.

Advisory Committee, "*A Matter of Utmost Caution*": James K. Polk and Slavery exhibit, James K. Polk Home, Columbia, Tennessee, summer and fall 2011.

MTSU Career Achievement Award Committee, 2010-2011.

MTSU Planning Committee, ex-officio, 2010-2011, 2012-2013.

MTSU Employee Charitable Giving Campaign, co-chair for Academic Affairs, Fall 2011 and Fall 2010.

The university exceeded its fundraising goals both years.

Regents Academic Leadership Institute (RALI), 2009-2010.

Tennessee Board of Regents Academic Auditor, Tennessee Tech Department of Political Science, Spring 2010.

Tennessee Board of Regents Academic Auditor, Austin Peay Department of Political Science, Spring 2009.

Search committee for the Dean of College of Education, 2009.

MTSU faculty coordinator, American Democracy Project, 2003-2007.
Coordinated Constitution Day events, organized speakers, ran a voter registration drive, and did various other activities.

Judge, MTSU History Day, 2006 and 2007.

Organized on-campus state legislative candidate forum, October 2006.

Phi Kappa Phi (national honorary society), MTSU chapter
President, 2001-2002
President-elect, 2000-2001
Secretary, 1999-2000
Member, 1997-present

Reviewer of manuscripts for publishers, including Houghton Mifflin, McGraw-Hill, CQ Press, Greenwood Publishing, Wadsworth, and the University of Tennessee Press.

Reviewer of manuscripts for journals, including *Presidential Studies Quarterly*, *Tennessee Historical Quarterly* and the *Southeastern Political Review*.

Member, MTSU Film Studies Advisory Committee, various years.

Otis L. Floyd Scholarship Committee, Tennessee Board of Regents, Spring 2003.

Member, MTSU Faculty Senate, 1995-2001. Member, Steering Committee, 1995-1996.

College of Liberal Arts Tenure and Promotion Committee, 1998-2001.

MTSU Faculty Leadership Academy, Spring 2000.

Moderator, MTSU Quiz Bowl, various years.

Tenure and Promotion Committee, College of Liberal Arts, 1997-1999.

Director, Honors thesis by Karen Martin-Stanton, 1998.

Member, master's thesis committee for Kent Syler (Sociology), 1998.

Member, master's thesis committee for Ed Salo (History), 1997-1998.

MTSU Ad Hoc Building Naming Committee, 1996-1998.

MTSU Task Force on Advising, Fall 1995.

Chair, ad hoc committee to settle disputes arising from the Student Government Association elections, March-April 1995.

Faculty intern, MTSU College of Liberal Arts, 1994-95.
Developed and wrote a handbook for faculty advisors.

Organized and led a study abroad trip to Ireland, May 1994.

Organized and led a study abroad trip to London, May 1993.

College of Liberal Arts Committee on Planning, Evaluation, and Improvement, 1993-1994.

MTSU University Planning Committee, 1992-1994.

Faculty sponsor, MTSU team, Deep South Model United Nations, Mobile, Alabama, April 1993.

COMMUNITY SERVICE

Commentator on politics for news stories.

Quoted frequently in the Nashville *Tennessean* and Murfreesboro *Daily News Journal*, and occasionally on Nashville TV and radio stations and in other outlets, including the *New York Times*, *USA Today*, *The Economist*, *Los Angeles Times*, *Orlando Sentinel*, *Nashville Business Journal*, *Chattanooga Times & Free Press*, NPR, and in Associated Press and Gannett stories run in newspapers across the country.

Member, Rutherford County Board of Education, September 2004-August 2012.

Elected position on board overseeing a public school system of 40,000 students in grades pre-K through 12 with an annual budget of more than \$270 million.

Chairman (elected by board), 2010-2012; 2007-2009

Vice chairman (elected by board), 2004-2007

Selection committee, State of Tennessee Legislative Employee of the Year Award, 2007.

Judge, VFW Essay Contest, November 2006.

Planning committee, Marching Toward Justice (exhibit on Thurgood Marshall), Murfreesboro, Spring 2005.

Participant, Commonwealth Society, Middle Tennessee Medical Center, 2001.

Graduate, Citizens' Police Academy, Rutherford County Sheriff's Department, 1997.

Moderator (and question writer) for “Tennessee Bee,” contest on knowledge of Tennessee government and history for high school students, March 1996.

Murfreesboro Noon Rotary Club

Member, 1994-2000

Director, 1997-1999

Committee chair, 1994-1997

Leadership Rutherford, community leadership training and education program

Board of Trustees, 1994-1996

Class member, 1992-1993

Instructor, “Law,” Boy Scout Merit Badge University, Murfreesboro, 1993-1998.

Organized and led day-long classes for boy scouts on our legal system.

GRANTS

Tennessee Board of Regents Access and Diversity Grant, 2012-2013.

Principal investigator on \$25,000 grant to provide resources to help tenure-track faculty in the MTSU College of Liberal Arts earn tenure.

Tennessee Board of Regents Access and Diversity Grant, 2009-2012.

Principal investigator on \$125,000 grant to provide resources to help tenure-track faculty in the MTSU College of Liberal Arts earn tenure.

MTSU Non-Instructional Assignment, Spring 2004

MTSU Faculty Research Grants: Spring 1999, Spring 1998, Spring 1996, Summer 1994, Summer 1993, Spring 1992.

C-SPAN Seminar for Professors, Washington, D.C., January 1992.

AWARDS

Omicron Delta Kappa Honor Society, inducted in 2012.

Outstanding Public Service Award, MTSU, 2010.

Phi Kappa Phi Honor Society.

Order of Omega Faculty Appreciation Award, 2003.

Distinguished Educator in Distance Learning Award, MTSU, 2000

Outstanding Advisor in Liberal Arts Award, MTSU, 1996.

Finalist, Outstanding Teacher Award, MTSU, 1996.

PROFESSIONAL ASSOCIATIONS

Council of Colleges of Arts and Sciences, 2010-2016

American Political Science Association, various years.

Tennessee School Boards Association, 2004-2012

Tennessee Political Science Association

President, 2000-2001

President-elect, 1999-2000

Vice-president, 1998-1999

Secretary, 1997-1998

Treasurer, 1996-1997

Member, Executive Council, 1993-1996

American Association of University Professors

President, MTSU chapter, 1998-1999

SCHOLARSHIPS & FELLOWSHIPS

Rotary Group Study Exchange (month-long trip to East Africa), May-June 1992.

Dwight Eisenhower/Clifford Roberts Graduate Fellowship,
The Eisenhower Institute, 1990-1991.

Graduate Select Scholarship in Arts & Science, Vanderbilt University, 1985-1990.

Vanderbilt Dissertation Enhancement Award, 1989.

Rotary Foundation Scholarship, 1986-1987.

Middle Tennessee State University Teaching Assistantship, 1984-1985.

DB70 form - Project Request

1 Department: Tennessee Board of Regents 332.60

Institution: Middle Tennessee State University

Project: Mechatronics Engineering Building

City/County: Murfreesboro/Rutherford

2 Fiscal Year: 2018/ 2019

3	<input checked="" type="checkbox"/>	Capital Outlay	New		Reno/Maint	0
	<input type="checkbox"/>	Capital Maintenance	92,000	Gross Sq.Ft.	0	
	<input type="checkbox"/>	Disclosure	48,000	Net Sq.Ft.	5,000	
	<input checked="" type="checkbox"/>	Designer Required	391.00	Cost/Sq.Ft.	0.00	

4 Project Description:
 Design and construct a facility for Mechatronics Engineering and related programs. Site preparation includes demolition of the Abernathy and Ezell buildings. Provide renovations to relocate 2 recording studios and offices currently located in Ezell. Abernathy is currently vacant, and the 2nd and 3rd floors of Ezell are vacant. Construct addition to Satellite Chiller Plant to house new 1500 ton chiller. Request CM/GC construction delivery.

5	Total Project	Allocation		Estimated Construction Cost: 35,972,000.00
	36,000,000.00	36,000,000.00	Building Construction	
	6,775,000.00	6,775,000.00	Site & Utilities, Demo Exist'g. Bldgs.	
	225,000.00	225,000.00	Renovation	
	43,000,000.00	43,000,000.00	Bid Target	
	1,500,000.00	1,500,000.00	Contingency:	3.49 3.49 percent
	44,500,000.00	44,500,000.00	M.A.C.C.	
	2,409,939.00	2,409,939.00	Fee:	5.38597430 New
	6,000,000.00	6,000,000.00	Movable Equipment	New
	350,000.00	350,000.00	Commissioning	New
	250,000.00	250,000.00	Precon Services	Renovation
	490,061.00	490,061.00	Administration & Miscellaneous	Multi-Pur
	54,000,000.00	54,000,000.00	Total Cost	Total

6 Funding Request:

	THIS REQUEST	
45,000,000.00	45,000,000.00	STATE funds
0.00	0.00	FEDERAL funds
9,000,000.00	9,000,000.00	Local and Institutional Funds Gift Funds

7 Sources of Available Funding:

	fund year	description
already approved for existing SBC project	0.00	
0.00	0.00	
plus This Request	0.00	
54,000,000.00	0.00	

8 SBC Action: If an existing project, SBC Project No.: n/a

9 Designer: t b a

Proposed Capital Outlay Project
MTSU Mechatronics Engineering
08.30.2017

Project Summary

Design and construct new facilities for the Mechatronics Engineering program. The project scope includes new labs, classrooms, offices and support spaces, demolition of Abernathy and Ezell buildings, and relocation of two recording studios and faculty offices currently in Ezell. The project requires an addition to the Satellite Chiller Plant and a 1500 ton chiller.

Description

Area – Approximately 48,000 net s.f. / 92,000 gross s.f.

Location – Designated site shown in 2016 Master Plan, corner of Alumni Drive and Blue Raider Drive at the site of Abernathy and Ezell buildings

Status - Preplanning

Programs Served

- Major – Mechatronics, 237 Full Time Undergraduates, 28 Part Time Undergraduate = 265 TOTAL
- Major - Engineering Technology, 328 Full Time Undergraduates, 11 Full Time Graduate, 77 Part Time Undergraduate, 5 Part Time Graduate = 421 TOTAL

Concentrations:

- Computer engineering technology
- Electro-Mechanical Technology
- Engineering systems technology
- Mechanical Engineering Technology
- Pre-Engineering

Master Plan

The 2016 Master Plan located the program in close proximity in anticipation of developing a “Science Corridor of Innovation” neighborhood on the south edge of the academic core. The plan accommodates land area for new facilities for Math and Computer Science, Engineering Technology and Concrete and Construction Management.

Migration Spaces

The program is currently located in Voorhies, in the Midgett Building, and also two Mechatronics Labs and 6 offices are in the newly renovated Davis Science building. There are multiple offices and two recording studios in Ezell Hall. Ezell and Abernathy are planned for demolition prior to the start of construction to prepare for the site, and the recording studios are planned to be relocated to Jones Hall as part of the project.

Total Project Cost

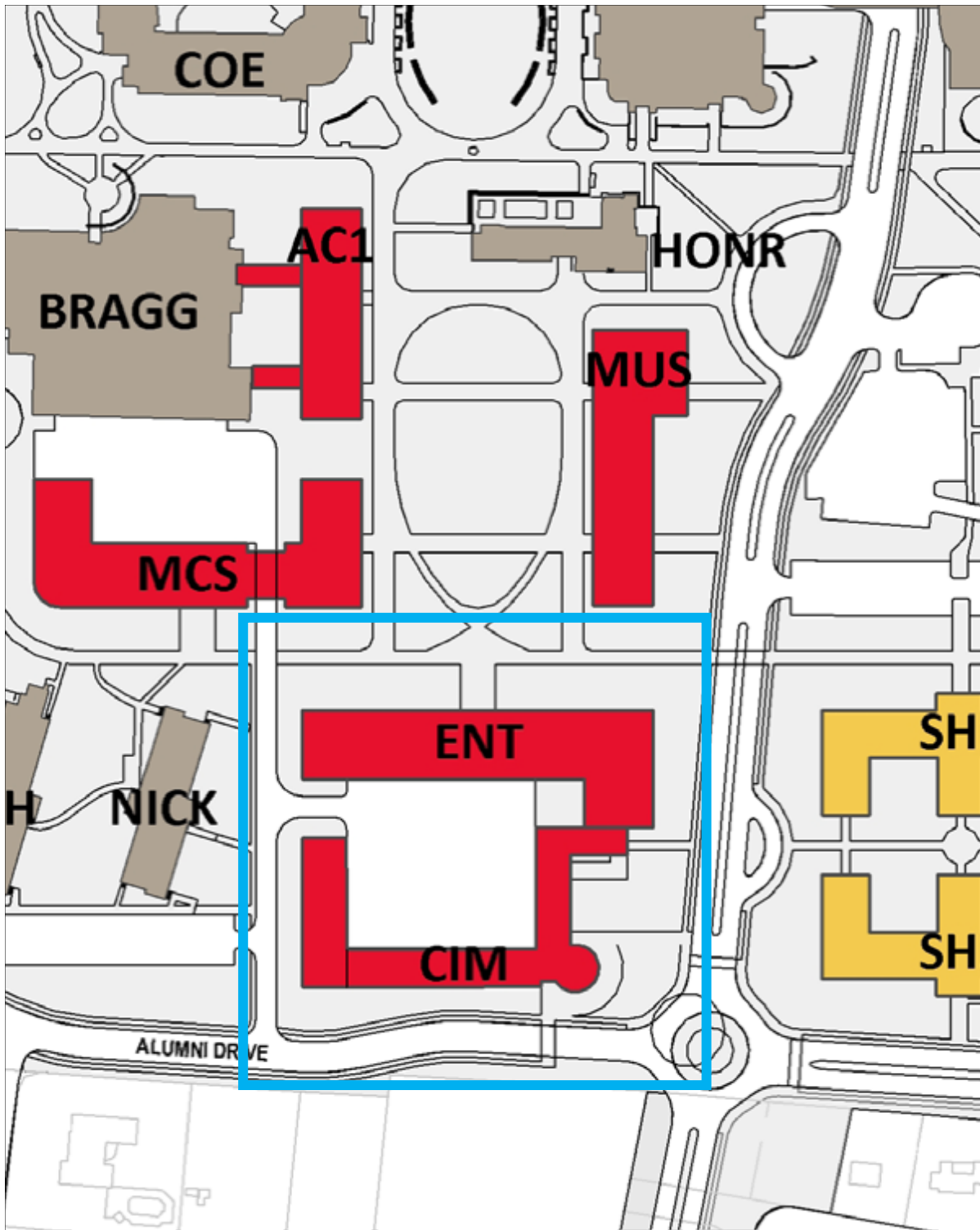
\$45,000,000 State Funds

\$ 9,000,000 Gift Funds

\$54,000,000 Total Project Cost

Project Planning

- Perkins+Will – 2016 Master Plan
- Perkins+Will – Preplanning services for review of program assumptions, costs per space type based on similar University Engineering Technology buildings
- Inflation index projection to 2020 approximately 3.5% annually



Site:

MTSU Mechatronics Engineering

08.30.2017